# **Investor Presentation**

August 2024









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### Industry and Market Data

Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which we operate is based on information from independent industry and research organizations, other third-party sources and management estimates. Aveanna has not independently verified the information and data obtained from third party sources and cannot assure you of such data's accuracy or completeness. Management estimates are derived from publicly available information released by third-party sources, as well as data from our internal research, and are based on assumptions made by us upon reviewing such data, and our experience in, and knowledge of, such industry and markets, which we believe to be reasonable. Any industry forecasts are based on data (including third-party data), models and experience of various professionals and are based on various assumptions, all of which are subject to change without notice. In addition, projections, assumptions and estimates of the future performance of the industry in which we operate, and our future performance are necessarily subject to uncertainty and risk due to a variety of factors, including those described in "Cautionary Note Regarding Forward-Looking Statements." These and other factors could cause results to differ materially from those expressed in the estimates made by the independent parties and by us.

### Non-GAAP Financial Measures

This presentation includes various performance indicators and non-GAAP financial measures that we use to help us evaluate our business, identify trends affecting our business, formulate business plans, and make strategic decisions. EBITDA, Adjusted EBITDA, Free Cash Flow, and pro forma presentations of the foregoing are financial measures that are calculated and presented on the basis of methodologies other than in accordance with generally accepted accounting principles in the United States of America ("GAAP"). Reconciliations of such non-GAAP measures to their nearest comparable GAAP measures can be found in the Appendix to this presentation. Any non-GAAP financial measures used in this presentation are in addition to, and not meant to be considered superior to, or a substitute for, the Company's financial statements prepared in accordance with GAAP.

Additional information with respect to Aveanna is contained in its filings with the SEC and is available at the SEC's website, www.sec.gov, and on Aveanna's website, www.aveanna.com

# Transforming the Value of Homecare

Aveanna offers a leading, diversified homecare platform that delivers innovative care to pediatric, adult, and geriatric patients. With locations in 33 states, Aveanna has established a national footprint dedicated to high-quality clinical outcomes and enhanced value to our payor and government partners.





# **Leadership Presenters**







# Jeff Shaner Chief Executive Officer

- CEO of Aveanna since 2023
- Instrumental in formation of Aveanna Healthcare
- Chief Operating Officer of Aveanna Healthcare since 2017
- Chief Operating Officer of PSA Healthcare since 2015
- Former SVP, President of Operations of Gentiva Health Services
- Former President of Gentiva Health Services' Hospice Division

# Matt Buckhalter Chief Financial Officer

- CFO of Aveanna since 2023
- Integral to Aveanna's financial structure since inception
- Senior Vice President of Finance for Aveanna Healthcare since 2016
- Leads the Company's Investor Relations Group
- Former Vice President of Finance of PSA Healthcare since 2015

# **Debbie Stewart**Principal Accounting Officer

- Principal Accounting Officer of Aveanna since 2023
- Vice President of Accounting and Controller of Aveanna since 2021
- Leads the Company's Accounting, Tax, SEC Reporting and Internal Audit teams
- Former Assurance Senior Manager of Ernst & Young
- Certified Public Accountant since 2009

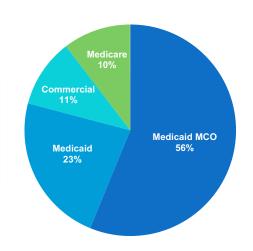
# **Aveanna Overview**

### **By The Numbers** 2024 Guidance<sup>(1)</sup> **Key Operating Statistics** \$1.985b+ 334 Revenue Locations 26,500 31.3% 33 Gross Margin<sup>(2)</sup> States Caregivers \$158m+ 41m 58 Adjusted EBITDA Homecare Hours<sup>(3)</sup> **Preferred Payors**



### Payor Mix<sup>4</sup>

No single payor contributes more than 10% of total revenue



### **National Footprint**

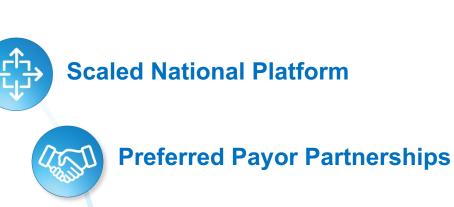


<sup>1.</sup> Consistent with prior practice, we are not providing guidance on net income, or a reconciliation of Adjusted EBITDA thereto, at this time due to the volatility of certain required inputs that are not available without unreasonable efforts, including future fair value adjustments associated with our interest rate derivatives. 2. Q2 2024 Gross Margin 3. Q2 2024 PDS Hours annualized 4. Q2 2024 Payor mix

# **Aveanna's Transformative Homecare Platform**



Our advanced homecare
platform positions us to
improve outcomes
with data-driven results
and introduce
value-based agreements
that deliver exceptional
value to our partners.

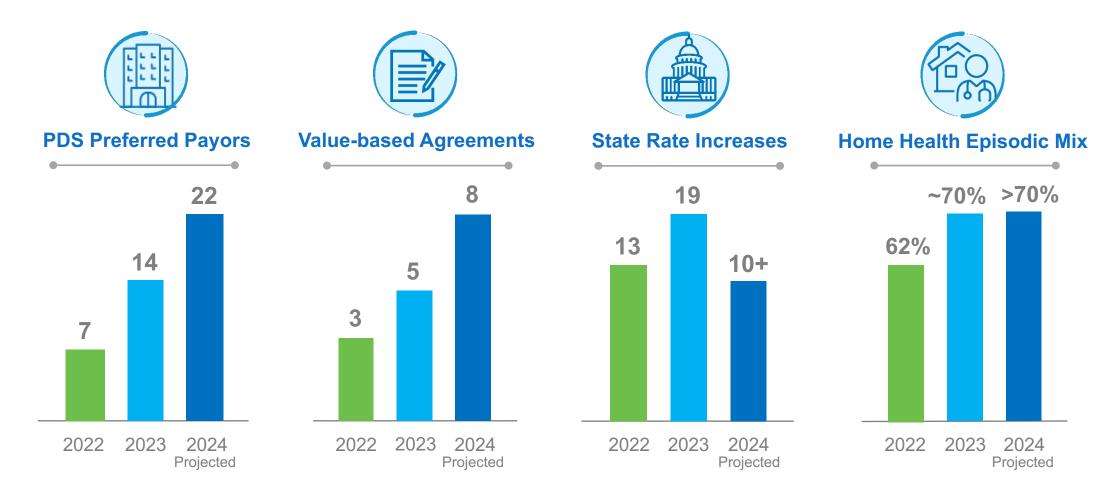






## **Aveanna's Transformative Homecare Platform**

2023 resulted in substantial progress as demonstrated by key performance metrics.<sup>(1)</sup>

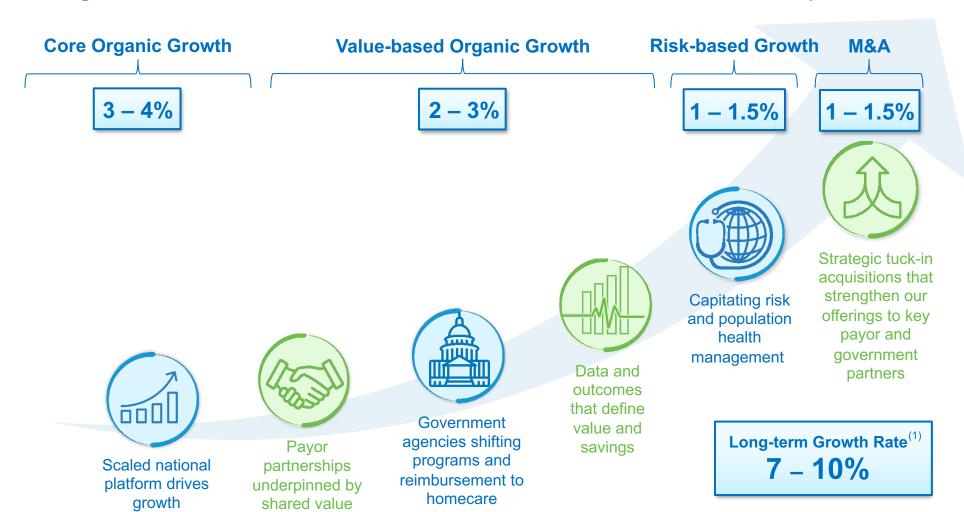


<sup>1.</sup> See Disclaimers and Forward-looking Statements slide.

# **Aveanna's Transformative Homecare Platform**

creation

Our future opportunity will continue to provide enhanced value that is driven by our significant investment in our value-based national homecare platform.



<sup>1.</sup> See Disclaimers and Forward-looking Statements slide.

# **Aveanna Business Segments**



PRIVATE DUTY SERVICES



MEDICAL SOLUTIONS



HOME HEALTH & HOSPICE

# **Private Duty Services Segment**

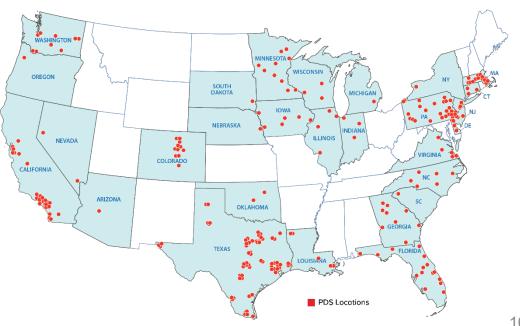
By The Numbers		
Financial Highlights	Key Operating Statistics	
\$1,631m Net Revenue <sup>1</sup>	234 Locations	
<b>26% – 28%</b> Gross Margin <sup>2</sup>	27 States	38,000 Patients on Service
3% - 5% Organic Growth Rate <sup>3</sup>	<b>~40%</b> % of PP Volume	19 Preferred Payors

### **Key Items**

- Preferred Payor Partnerships underpinned by enhanced rates and value-based agreements
- Defined Government Affairs Strategy in every state
- Scaled National Recruiting Platform to accelerate caregiver hiring
- Technology and Data Driven Outcomes that support value-based agreements
- Strategic M&A tuck in opportunities in key states



- One Nurse One Patient
- Full Time & Per Diem
   Caregivers Paid by the Hour
- Longer Length of Stay
- Patient Demand Exceeds Caregiver Supply
- Services Delivered in the Comfort of the Patient's Home



# **Medical Solutions Segment**

By The Numbers		
Financial Highlights	Key Operating Statistics	
<b>\$170m</b> Net Revenue <sup>1</sup>	37 States we deliver to	
<b>41% – 44%</b> Gross Margin²	2-3 Years Avg. Case Length	31,000 Patients on Service
8% - 10% Organic Growth Rate <sup>3</sup>	<b>~\$450</b> Rate / UPS	3 Preferred Payors

### **Key Items**

- Preferred Payor Contracts provide in-network patient support at favorable rates
- Enhanced AMS Model driving need to refine our payor network with focus on preferred payors
- Nationally Scaled Enteral Provider
- Strong Patient Demand drives growth trends
- Symbiotic relationship with PDN services



- Nutritional Support –
   Enteral Product, Equipment and Supplies
- Provided to Pediatric, Adult, and Geriatric Patients
- 24-hour Clinical Support
- Longer Length of Stay
- Leading National Enteral Provider



**Home Health & Hospice Segment** 

By The Numbers		
Financial Highlights	Key Operating Statistics	
<b>\$219m</b> Net Revenue <sup>1</sup>	84 Locations	
<b>48%</b> – <b>50%</b> Gross Margin <sup>2</sup>	15 States	13,500 Patients on Service
5% - 7% Organic Growth Rate <sup>3</sup>	>70% Episodic Mix	36 Preferred Payors

### **Key Items**

- HH Preferred Payors defined as episodic agreements
- Caregiver Capacity aligned with preferred payors
- Episodic Payor Agreements and Value-based **Payments driven by CMS Star Ratings**
- Organic growth initiatives that support the preferred payor strategy



### **Home Health**

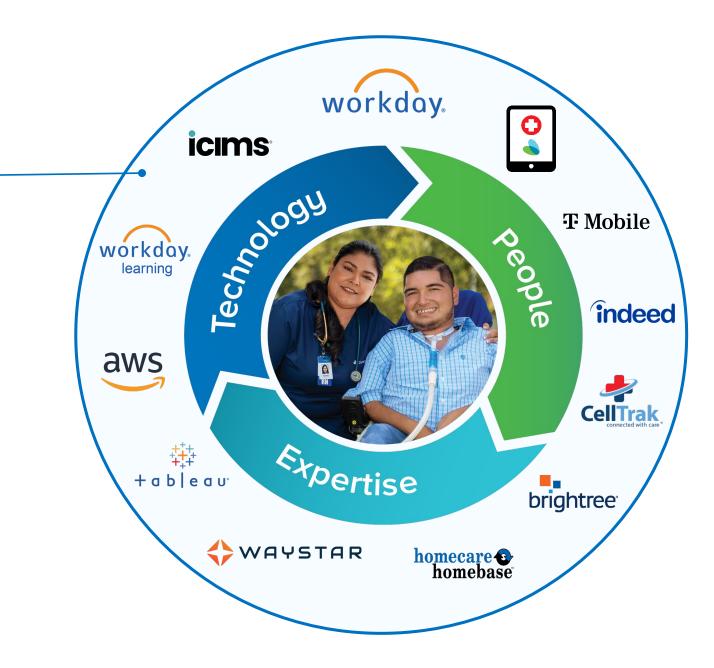
- · Geriatric Patient Population
- Intermittent Services
- Shorter Length of Stay
- Value-based Care Component
- RN, PT, OT, SLP, SW and HHA

### Hospice

- Geriatric Patient Population
- Per Diem Reimbursement
- End-of-life Care / Support



Scaled
Platform Built
for Driving
Growth and
Enhancing
Value



# Fragmented Home Care Markets Support Sustainable Growth

**Our Market Opportunity** 

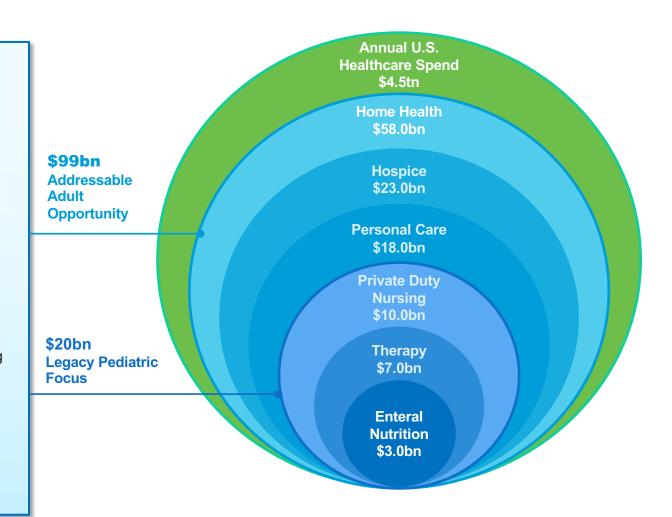
\$119bn

**TAM** 

~4%

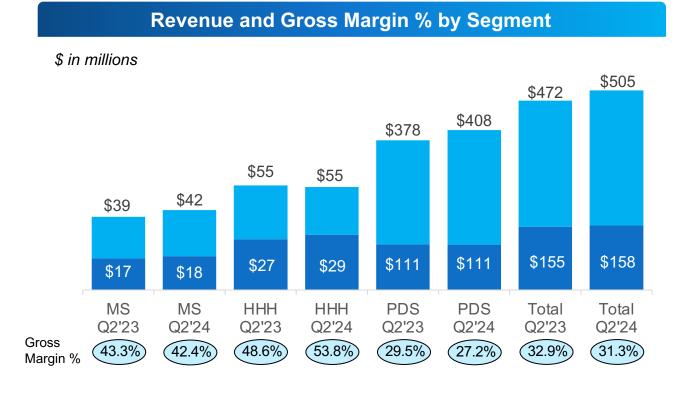
annual growth from 2023-2028

- Untapped PDN demand with only a fraction of children and adults getting needed care
- √ Family caregiver program expansion
- Expanding insurance coverage for Medicaid beneficiaries



# **Q2 2024 Financial Performance: Summary Results**

Consolidated Results			
\$ in millions	Q2 2023	Q2 2024	Y/Y% Change
Revenue	\$471.9	\$505.0	7.0%
Gross Margin	\$155.3	\$158.3	1.9%



### **Key Highlights**

\$35.9

\$45.6

Adjusted EBITDA<sup>(1)</sup>

- PDS Q2 2024 revenue growth of 8.0% from Q2 2023, driven by 10.3 million hours of care or 4.8% YOY volume increase
- MS Q2 2024 revenue growth of 9.3% from Q2 2023, driven by strong volume growth of 10.6%

27.3%

- HHH Q2 2024 gross margin growth of 9.3% from Q2 2023, driven by strong episodic mix and caregiver utilization
- Q2 2024 demonstrated continued focus on optimization across Aveanna's overhead platform and preferred payor strategy
- FY 2023 Operating Cash Flow of positive \$22.7m and Free Cash Flow of positive \$12.5m<sup>(2)</sup>

# **Financial Performance: Capital Structure**

### Liquidity

- Liquidity of over \$268.9m, comprised of the following:
  - \$47.7m cash on balance sheet
  - \$168.2m revolver availability
  - \$53.0m securitization availability
- Undrawn revolver at the end of Q2
- \$32m in outstanding letters of credit at the end of Q1

### **Cash Flow**

- FY 2023 free cash flow of \$12.5m<sup>(1)</sup>
- 2024 cash used by operating activities of (\$10.2m)
- 2024 free cash flow of (\$12.4m)<sup>(1)</sup>
- Goal to drive positive operating cash flow FY 2024

### **Indebtedness and Hedging**

- Total variable rate debt of \$1,480m, consisting of:
  - First Lien: \$895m (S + 3.75%)
  - Second Lien: \$415m (S + 7.00%)
  - Securitization: \$170m (S + 3.15%)
- Interest rate hedges in place:
  - \$520m notional interest rate swap (expires June 2026)
  - \$880m notional, 3% interest rate cap (expires February 2027)





# Path Forward: Strategic and Operational Focus on Driving Shareholder Value



**Core Organic Growth** 



**Value-based Growth** 



**Enhanced Capital Structure** 





# **Appendix**

# Reconciliation of Net Loss to Adjusted EBITDA

	For the three-month periods ended			
(dollars in thousands)	June 29, 2024 July 1, 2023			1, 2023
Net income (loss)	\$	13,906	\$	25,599
Interest expense, net		39,518		37,872
Income tax expense		(9,927)		(810)
Depreciation and amortization		2,833		3,491
EBITDA		46,330		66,152
Goodwill, intangible and other long-lived asset impairment		80		313
Non-cash share-based compensation		3,500		2,586
Interest rate derivatives (1)		(6,441)		(24,667)
Acquisition-related costs (2)		-		(33)
Integration costs (3)		388		102
Legal costs and settlements associated with acquisition matters (4)		173		(5,446)
Restructuring (5)		1,718		2,621
Other legal matters <sup>(6)</sup>		(197)		(5,000)
Other system transition costs, professional fees and other (7)		96		(773)
Total adjustments	\$	(683)	\$	(30,297)
Adjusted EBITDA	\$	45,647	\$	35,855

# Reconciliation of Net Cash (Used in) Provided by Operating Activities to Free Cash Flow

	For the	fiscal year ended
(dollars in thousands)	Dece	ember 30, 2023
Net cash provided by operations		22,672
Purchases of property and equipment, and software		(6,116)
Principal payments of term loans		(9,200)
Principal payments of notes payable and financing lease obligations		(10,483)
Settlements with swap counterparties		15,632
Free cash flow	\$	12,505

	For the six-month period en		
(dollars in thousands)	June	e 29, 2024	
Net cash used in operating activities		(10,163)	
Purchases of property and equipment, and software		(2,577)	
Principal payments of term loans		(4,600)	
Principal payments of notes payable and financing lease obligations		(3,692)	
Settlements with swap counterparties		8,669	
Free cash flow	\$	(12,363)	